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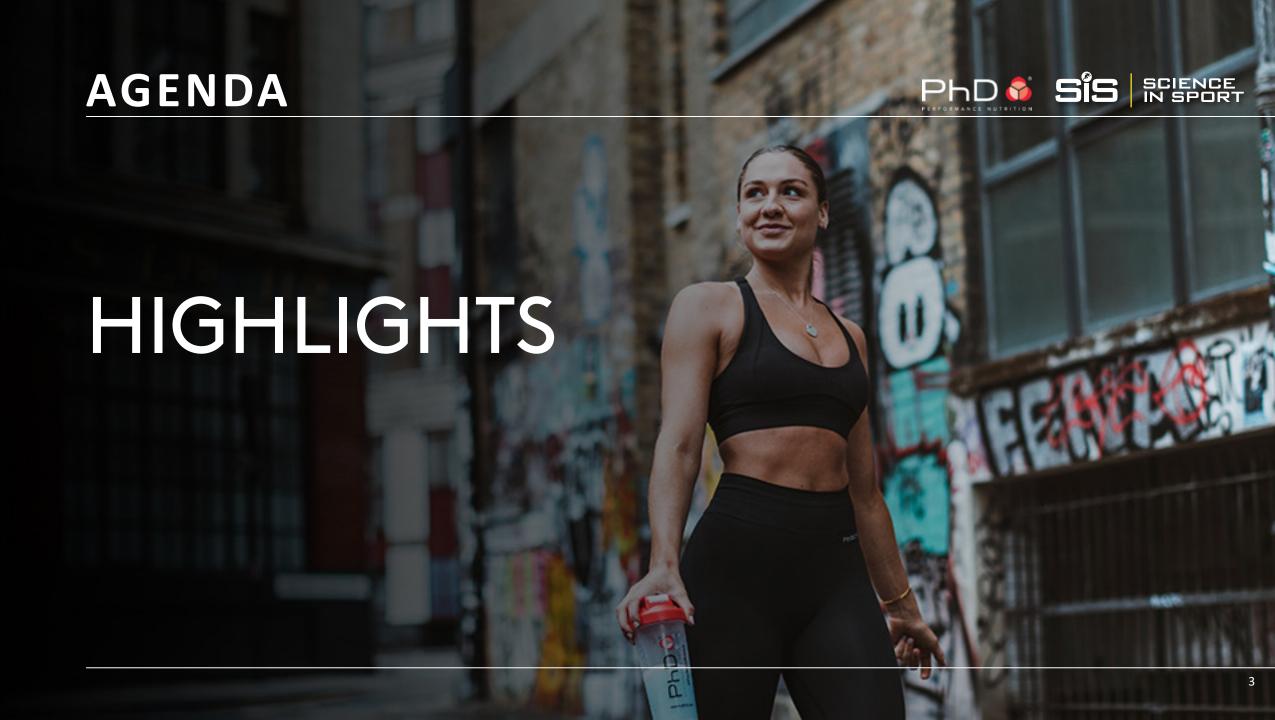
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H1 2021 HIGHLIGHTS

- Growth momentum regained
- Revenue £29.3 million, +24% growth
- Continued shift to Online, 54% of total revenue
- Retail UK & International return to growth
- Gross margin 52% up from 48% H1 2020
- Underlying EBITDA* profit £0.6 million vs. £0.2 million loss H1 2020
- Robust balance sheet with £8.2 million cash at bank
- New Blackburn supply chain facility progress



^{*} Underlying EBITDA Excludes depreciation, share-based payments, 2019 PhD acquisition costs, and foreign exchange variances on intercompany balances

CURRENT TRADING

- Revenue growth accelerated to 31% July & August
- Online growth 46% YTD
- Online mix of sales 55% YTD
- US growth 56% YTD
- Strong early Beta Fuel sales
- PhD Life listings secured





OPERATIONAL

PROVEN GROWTH FLYWHEEL

PERFORMANCE

INNOVATION

VISION & AMBITION

- Vision: World's #1 Premium Performance Nutrition Business
- Ambition: £100M revenue and double-digit EBITDA
- Targets: 70% Online and 70% International

STRATEGIC PRIORITIES

EFFICIENT SUPPLY CHAIN

GLOBAL ONLINE SCALE

PREMIUM BRAND

WORLD-CLASS
CUSTOMER
EXPERIENCE

GROWTH ENABLERS

- UK Retail & International Retail
- Technology
- Finance
- Talent

PERFORMANCE INNOVATION







- Revenue from innovation £1.5m, 26% of sales growth
- Science-led innovation
- Strong pipeline of products under development
- Beta Fuel range reformulated and launched in July, category leading fuelling product
- PhD Life new active lifestyle range optimising mental and physical well-being in August





PREMIUM BRAND





SCIENCE IN SPORT

- Endurance nutrition
- Go to brand for elites, globally
- Supplier to over 250 elite clubs, teams and associations globally.



PHD

- Active nutrition & optimisation
- Born From Science
- Recognised superior product quality

GLOBAL ONLINE SCALE

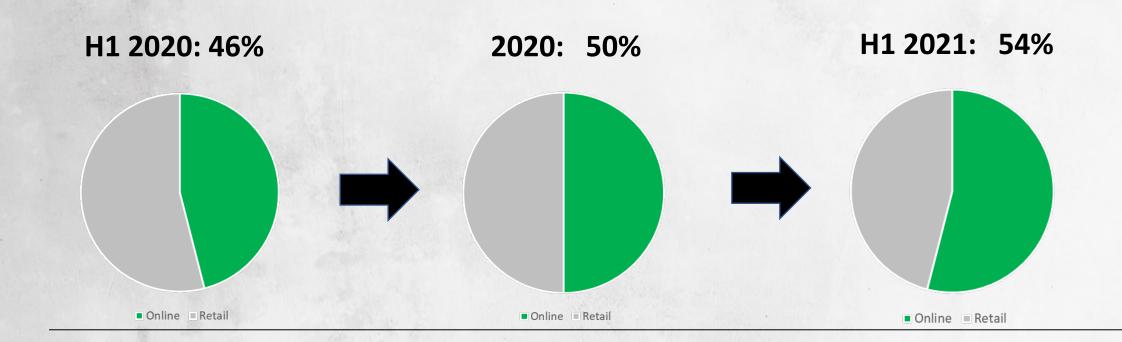




Sustained investment in scalable Digital platform

Strengthened Marketing, Technology and Trading talent

Customer Data Platform delivering improved website personalisation and targeted marketing



DIGITAL PERFORMANCE





+35% growth to £7.7m revenue

- Continued strong growth in sales and online trading metrics
- Significant platform investment
- Strong database growth +36%
- USA +45% sales growth, Germany +68% growth
- New PhD and SIS websites in South Korea and Japan
- India & Middle East new websites planned for H2

Digital KPIs	H1 2021	H1 2020	YoY
Revenue (£m)	7.7	5.7	35%
Traffic (m visits)	4.28	3.27	31%
Average Order Value (£)	33.0	27.6	20%
Conversion	5.4%	6.3%	-14%
Database (m)	0.86	0.64	36%

MARKETPLACE PERFORMANCE





Marketplace growing +53%, £8.0m revenue

- Marketplace growing well with Traffic +37%
- Amazon USA sales +96% growth
- New Amazon stores in Netherlands and France.

Marketplace KPIs ¹	H1 2021	H1 2020	YoY
Revenue (£m)	8.0	5.2	53%
Traffic (m visits)	3.9	2.8	37%
Conversion	18.7%	19.5%	-4%
Average Selling Price (£)	13.1	12.5	5%

RETAIL

Retail returns to growth overcoming continued COVID-19 lockdowns

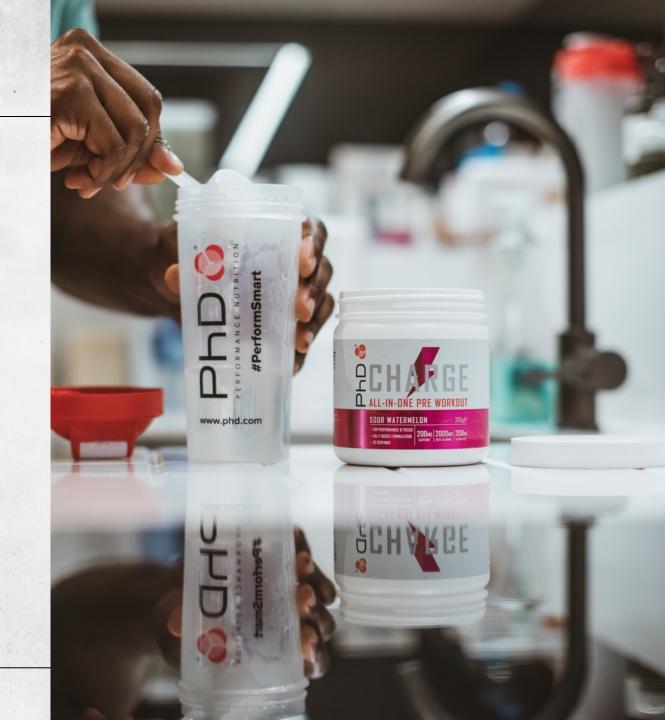
Strongly profitable key driver of brand awareness and product trial

UK Retail +8% growth

- Channel back in growth
- Convenience focus and new account wins
- Grocers driving channel growth
- Gross margin resilient

International Retail +6% growth

- Continued strategic focus on scale markets and increased profitability
- Shimano sales +36% growth, Spain now live
- SiS Russia strong growth
- PhD Germany distribution



EFFICIENT SUPPLY CHAIN





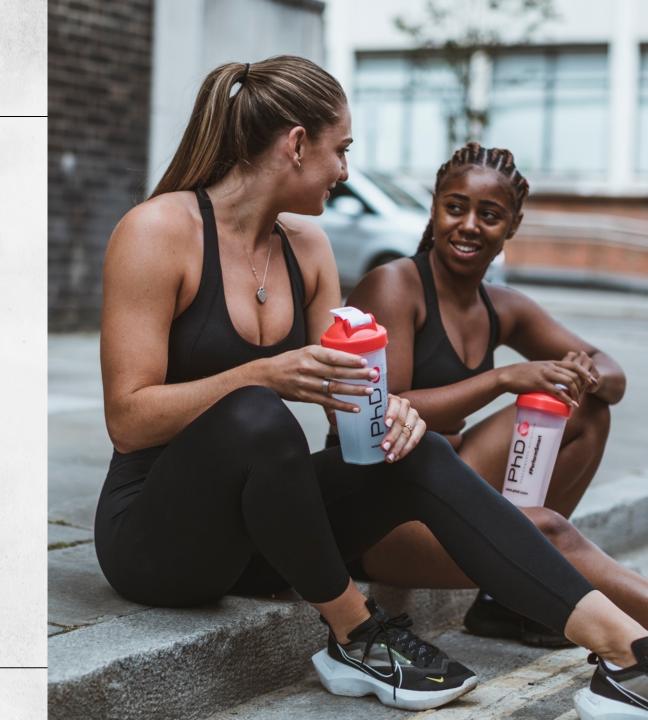
- Continued gross margin improvement
- Successfully dealing with input price and Brexit costs
- New Blackburn consolidated 160,000 sq ft supply chain facility progressing well
- Will support continued in-house manufacturing increase
- New site fully operational late Q1 2022
- New Italian third party logistics service for European customers from August 2021





ESG

- Real Living Wage accredited
- Bar, gel and sachet wrapper recycling strong customer take-up
- Employee Wellbeing Week launched
- Career Ready Interns
- Carbon Neutral Accredited











INCOME STATEMENT





6 months ended 30 June			
£m	H1 2021	H1 2020	LFL change
Revenue	29.3	23.6	24%
Gross Profit	15.2	11.2	36%
% sales	51.9%	47.5%	+440bps
Marketing	(5.5)	(3.9)	41%
Logistics	(4.3)	(2.9)	48%
Adminstrative costs	(4.8)	(4.6)	4%
Underlying EBITDA*	0.6	(0.2)	200%
% sales	2.0%	-0.8%	+280bps

¹⁷

BRAND MARGIN





SIS			
6 months ended 30 June			
£m	H1 2021	H1 2020	LFL change
Revenue	15.9	11.9	34%
Gross Profit	10.1	7.1	42%
% sales	63.5%	59.7%	+380bps
Marketing	(3.4)	(2.4)	42%
Logistics	(3.5)	(2.2)	59%
Trading Contribution	3.2	2.5	28%
% sales	20.1%	21.0%	-90bps

PhD			
6 months ended 30 June			
£m	H1 2021	H1 2020	LFL change
Revenue	13.4	11.7	15%
Gross Profit	5.1	4.1	24%
% sales	38.1%	35.0%	+310bps
Marketing	(2.1)	(1.4)	50%
Logistics	(0.9)	(0.7)	29%
Trading Contribution	2.1	2.0	5%
% sales	15.7%	17.1%	-140bps

H1 2021 CASH











OUTLOOK 2021

- H1 return to 20+% growth, and strong start to H2
- Management expects Group to exceed revenue targets for the current financial year
- Brexit costs and input price increases successfully contained
- Strong investment in Digital, Technology and new markets in Q4, to fuel further strategic growth



